

# Spatial Resource Allocation for Emerging Outbreaks:

## *Application to the 2014 Ebola Epidemic*



**Elisa Long**

University of California, Los Angeles

**Eike Nohdurft**

**Stefan Spinler**

WHU – Otto Beisheim School of Management, Germany



***Geospatial  
epidemic  
model*** + ***Dynamic  
behavior  
change*** + ***Optimization*** = ***Better  
allocation***

# Challenges to an effective Ebola response

## The New York Times

HEALTH

### Ebola Cases Could Reach 1.4 Million Within Four Months, C.D.C. Estimates

By DENISE GRADY SEPT. 23, 2014

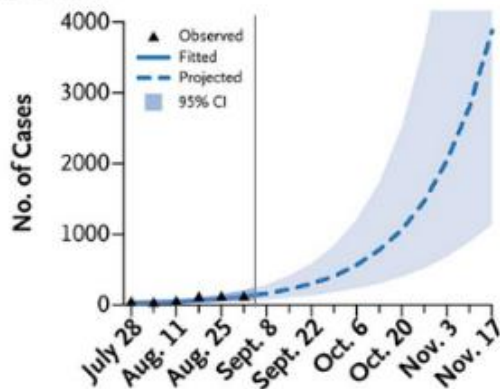


A Red Cross team removed the body of a woman believed to have died of Ebola in Monrovia, Liberia, last week. Officials urge caution in handling victims' bodies. Daniel Berehulak for The New York Times

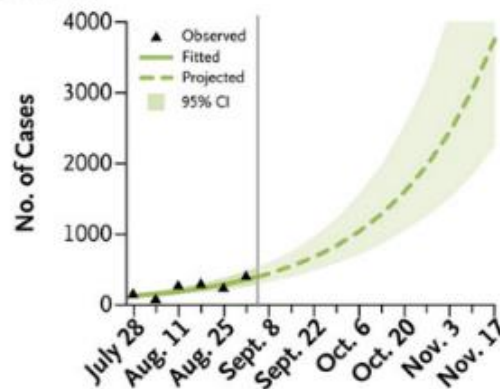
## Epidemic forecasting

- Rapidly evolving epidemic substantially differs from **initial projections**
- **Heterogeneous** epidemic intensity and growth among affected regions
- Available models aggregate **country-level forecasts**

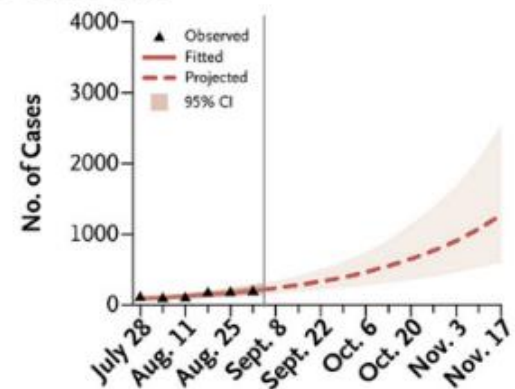
A Guinea



B Liberia



C Sierra Leone



# Challenges to an effective Ebola response (cont'd)

## Mitigation

- Limited resource availability
  - Decisions about **which interventions** and **where to focus**
  - Trained health care workers, Ebola treatment units (ETUs), transport, safe burials, etc.
- Decentralized response efforts
  - Multiple regional, international, and NGOs **deploying resources** to the crisis regions
  - No model-based **decision support tool** available
- Public fear, skepticism, misinformation, stigma



## Our approach

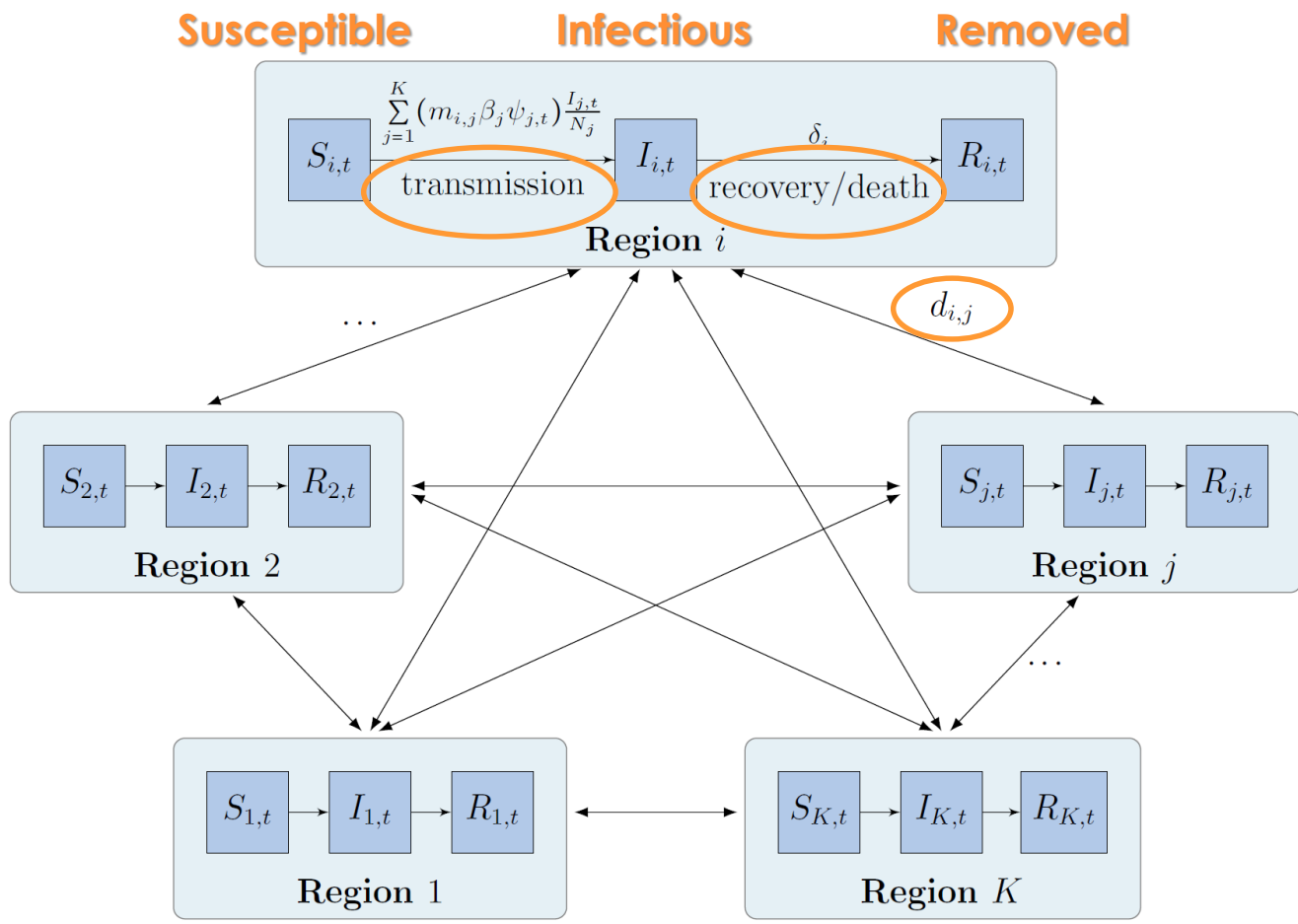
**Stage 1:** Develop inter-region epidemic model calibrated to past data

**Stage 2:** Optimize resource allocation based on epidemic forecasts





# Stage 1: SIR epidemic model



## Notation

- $t$  Time since epidemic start
- $N_i$  Size of population  $i$
- $S_i$  Susceptible individuals in  $i$
- $I_i$  Infected individuals in  $i$
- $R_i$  Removed individuals in  $i$
- $K$  Number of regions
- $\beta_j$  Transmission coefficient in  $j$
- $\psi_j$  Dampening coefficient in  $j$
- $m_{i,j}$  Proximity coefficient between population  $i$  and  $j$

# Two extensions to basic SIR model

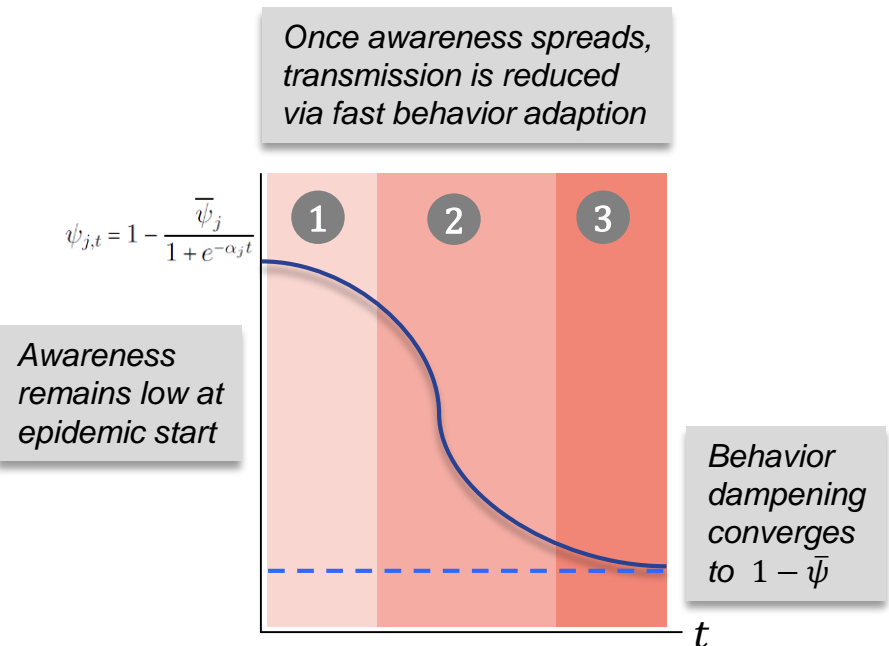
## Population connectivity

- Infected individuals can move between geographic regions and infect others  
→ need dependency between populations
- $c_0$  = share of contacts within **home region**
- $1 - c_0$  = remaining contacts inversely proportional to **distance**  $d_{i,j}$  between capitals



## Behavioral dampening

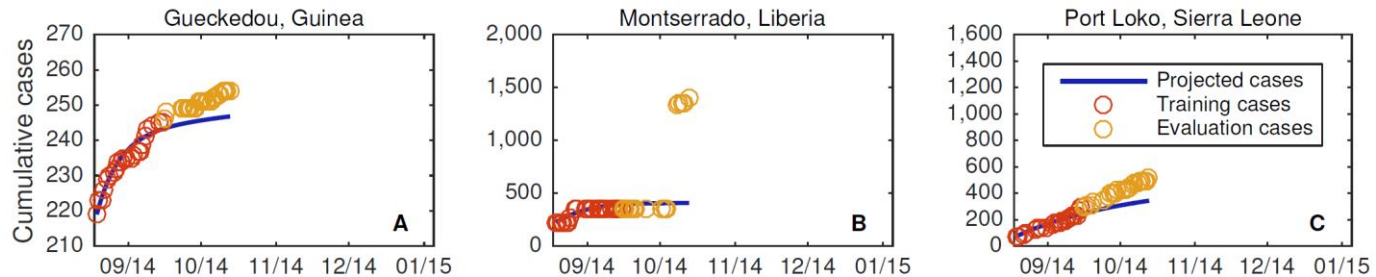
- Initial overestimation of case counts did not account for **behavioral change** (e.g. reduced social contact, safe burials, etc)
- Dampening coefficient**  $\psi_j$  follows logistic function, representing 3 phases of behavior change:



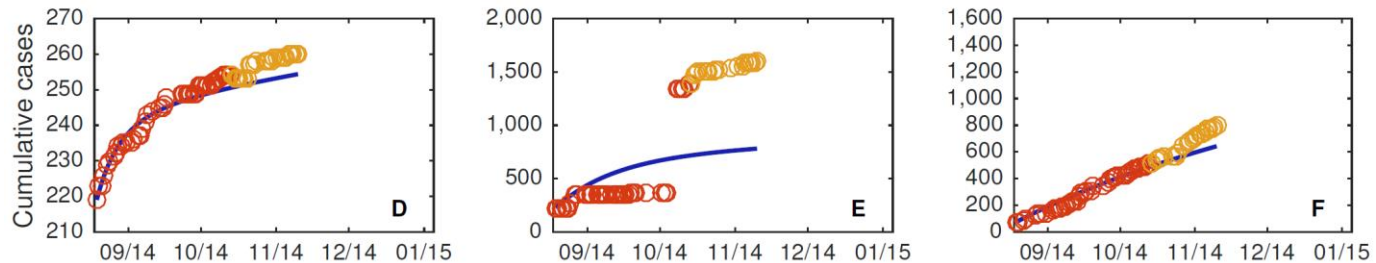
# Epidemic model calibration to case count data

- Data source: Humanitarian Data Exchange <https://data.humdata.org/>
- Included **21 regions** in Guinea, Liberia, Sierra Leone (excluded regions with <50 cases or <5 data points)
- Up to **20 weeks as training data** (start Sep 2014) → next **4 weeks for projection**
- Estimated model parameters with Markov Chain Monte Carlo (MCMC) approach
- **Goal: minimize error between model projections and observed data**

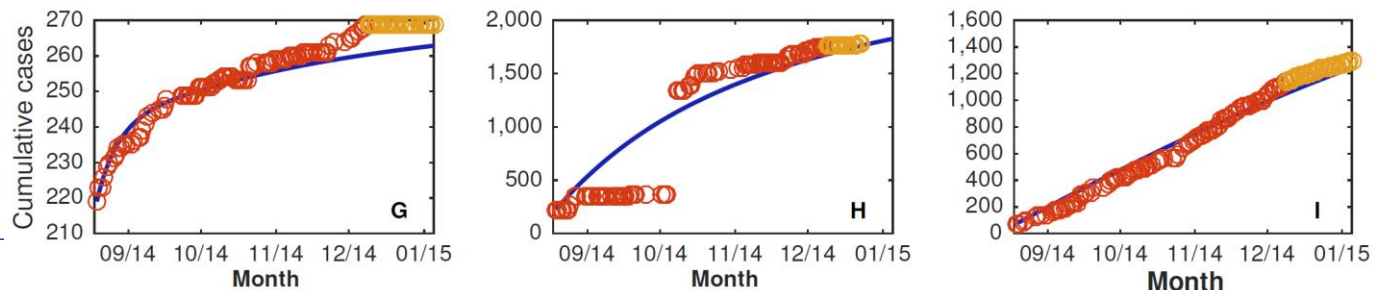
**4 weeks**



**8 weeks**



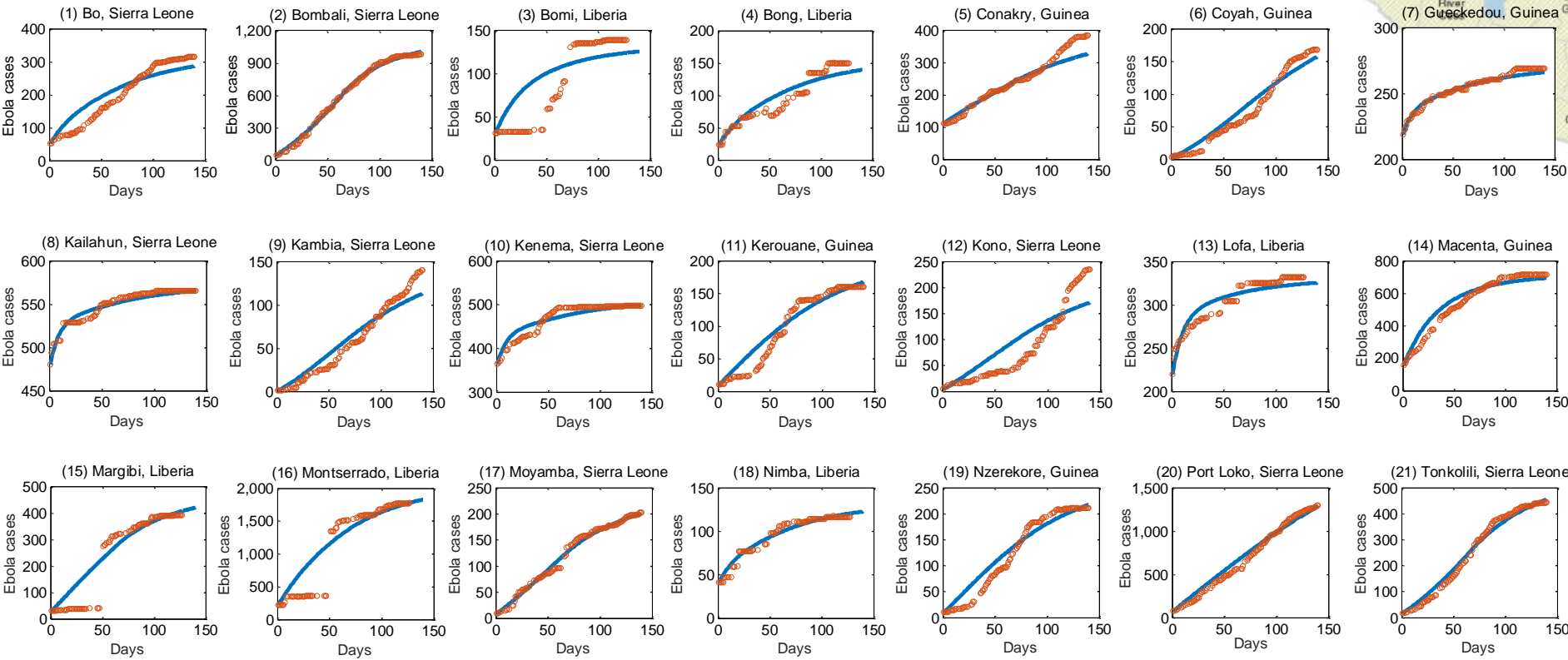
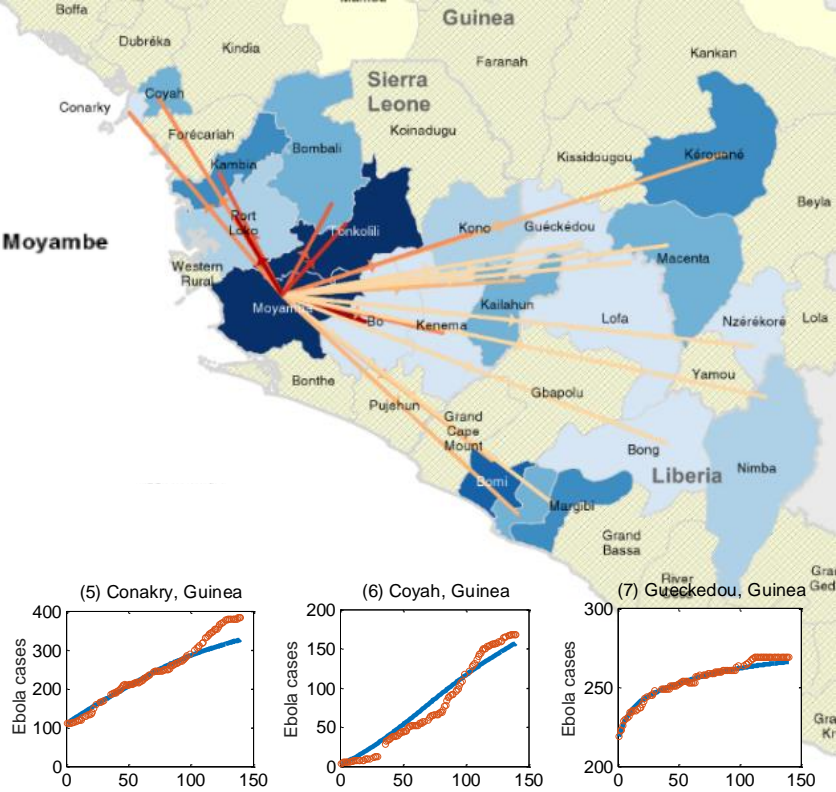
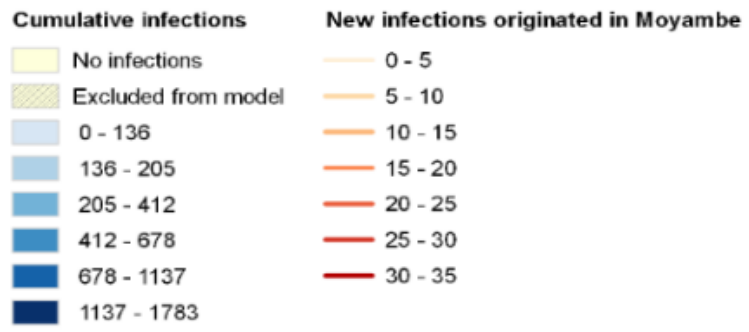
**16 weeks**





# Complete model calibration

(20 weeks of training data)



# Stage 2: Optimal resource allocation

## Static Policies

### Benchmark Heuristic

Proportional to cumulative Ebola cases in each region

### Greedy $R_0$

Prioritize only regions where  $R_0 > 1$

## Dynamic Policies

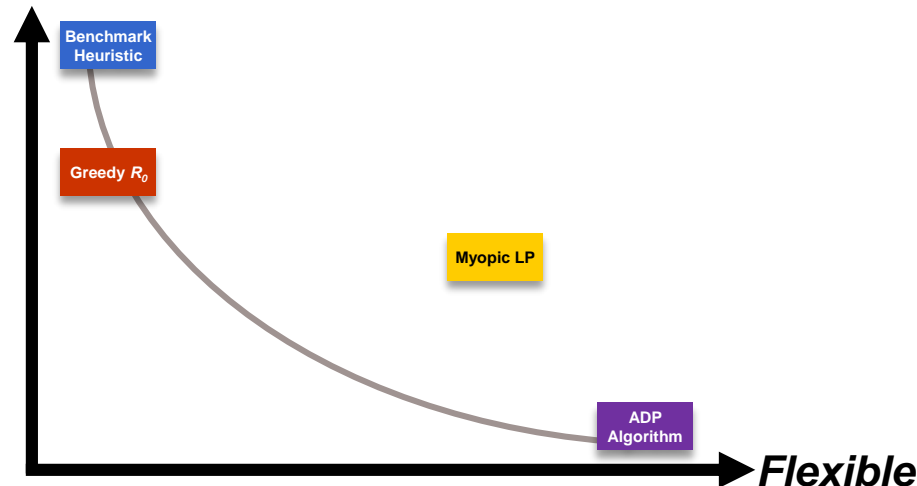
### Myopic LP

Estimate parameters and optimize allocation across all regions; repeat next period

### ADP Algorithm

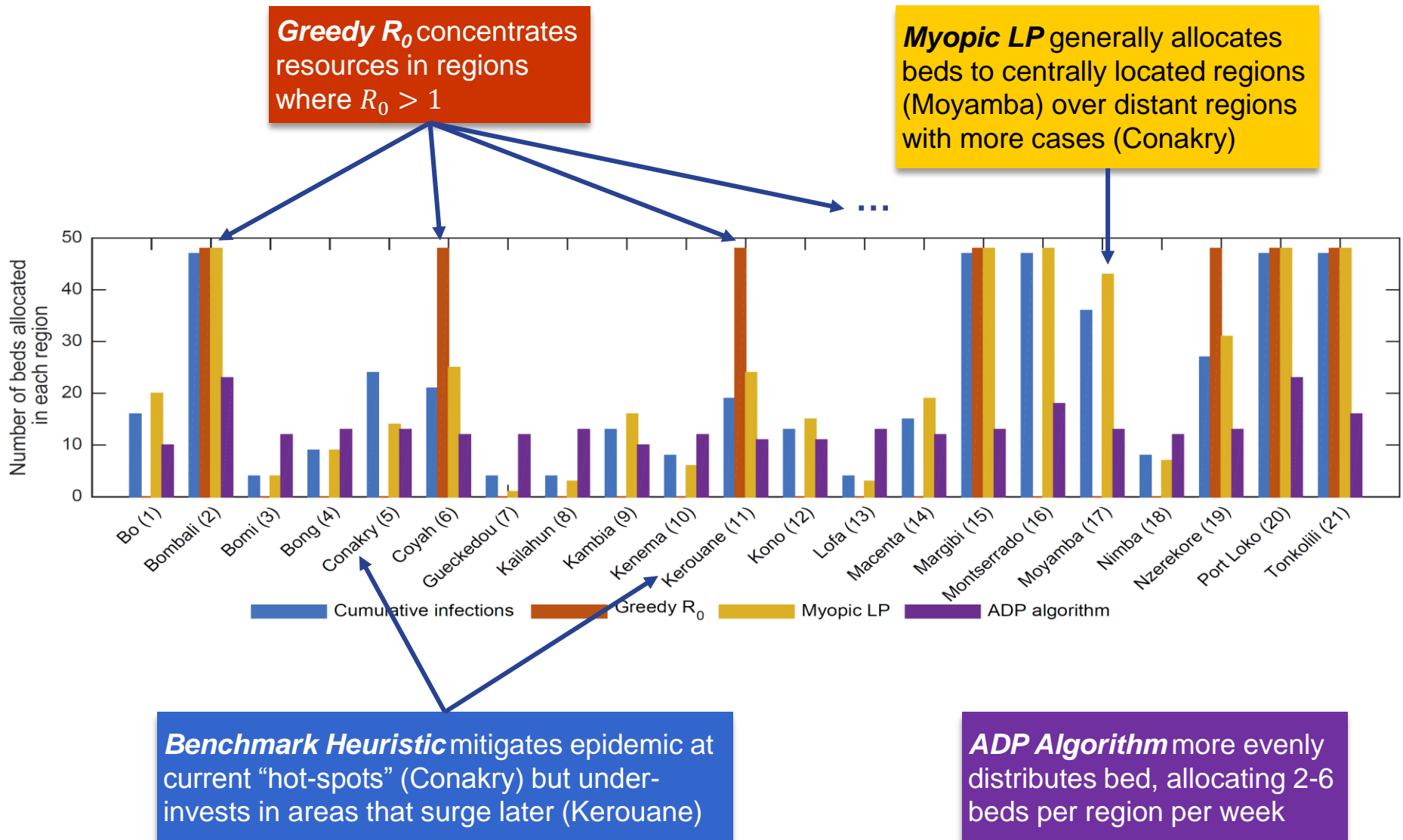
Minimize future cases across all regions using epidemic model approximation

*Easy to understand*



# Where to allocate beds?

(16 weeks of training data, 120 beds)



# Conclusions

$$\text{Geospatial epidemic model} + \text{Dynamic behavior change} + \text{Optimization} = \text{Better allocation}$$

- A compartmental model with **distance-based transmission** and **behavior dampening** closely matches historical data on Ebola case counts
- Model performance still good during **early stages of outbreak** (first 4 weeks)
- **Myopic LP** performs best over range of data & resource availability and is computationally fast
  - With 100 beds/week, 50% of future cases are averted; best “shadow price” of all policies
- Other policies are more complicated to implement (**ADP**) or sub-optimal (**Greedy  $R_0$** )

## **Some important caveats**

- Data quality is critical for accurate epidemic projections and optimized resource allocation
- Optimal allocation requires coordination among decision-makers and health organizations

## **Future extensions**

- Consider multiple intervention types or stochastically arriving resources
- Apply to other infectious diseases, especially Zika virus

**Thank you!**