

Blood Management is of general human and societal interest. Dutch blood donations roughly involve 750,000 yearly voluntary donations. These encompass decision making and trade-offs as of general managerial interest as shown on the right.

It will be highlighted how the so-called field of Operations Research (OR) (a mathematical discipline for logistical problems) and techniques from this area can provide quantitative and formal support. The results are real-life based on Dutch Blood Supply.

- Personnel capacity and production planning (cost efficiency) versus customer (patients/donors) friendliness (waiting times for donors within blood collection sites).
- Demand fulfillment (lives can be at risk) for having sufficient stocks.
- Different levels of uncertainties (demands, donors, walk-ins, and intake durations).
- Quality (age of donated blood) and waste (outdating).
- Donor recruitment

1. Blood Inventory

1.1 Platelet logistics

- No production in weekends and holidays
- Uncertain demand (over 50%)
- Shelf life = 4, 5, 6, or 7 days

Goal

- Outdating: **15-20%** ↓

1.2 Approach

Step 1. Stochastic Dynamic Programming

d : the day of the week ($d = 1, 2, \dots, 7$)

x : (x_1, x_2, \dots, x_5) = the inventory state with x_r = # pools with residual shelf life of r days.

$V_n(d, x)$: minimal expected costs over n days, with $V_0(\cdot, \cdot) = 0$.

$$V_n(d, x) = \min_k \sum_b p_d(b) \left\{ \begin{array}{ll} (b - \sum_r x_r)^+ c^S & \text{(shortage)} \\ + \\ (\sum_r x_r - b)^+ c^O & \text{(outdating)} \\ + \\ V_{n-1}(d+1, "x - b + k") & \text{(future)} \end{array} \right.$$

Step 2/3. Simulation and validation of SDP: simple rule

1.3 Results

- Optimal \Rightarrow Simple rule
- Shortage \downarrow 0.1%
- **Outdating** \downarrow **1%**



Dijk, N.M. van, Haijema, R., Wal, J. van der, & Sibinga, C. S. (2009). Blood platelet production: a novel approach for practical optimization. *Transfusion*, 49(3), 411-420.

2. Blood Donor Delays

2.1 Collection sites

- Dutch (\approx 50) sites
- 750,000 donations
- Stochastic durations

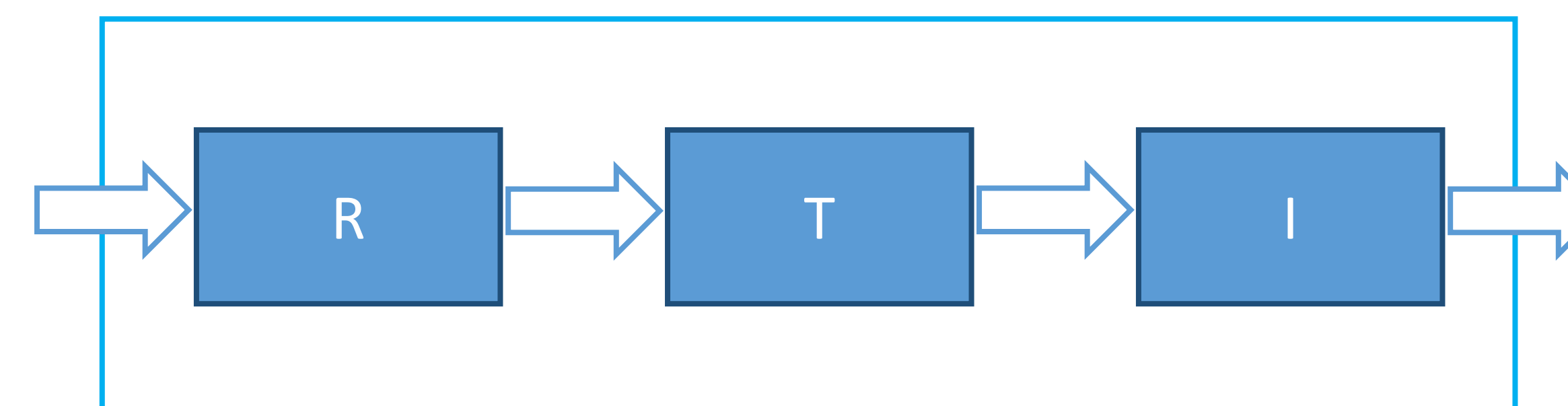
Goal

- Minimize Staffing \Leftrightarrow Waiting delays

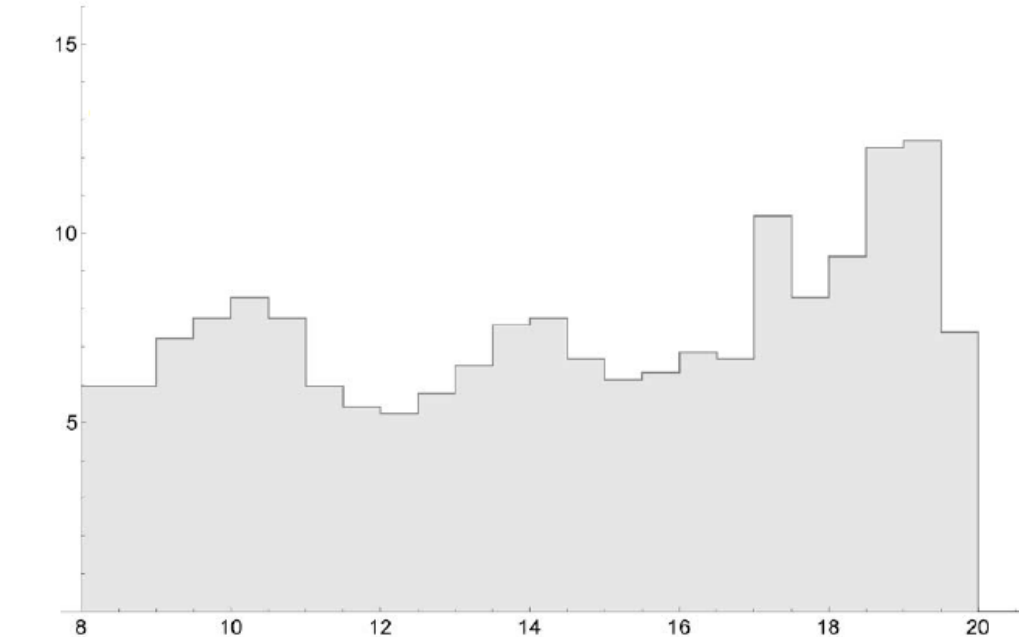


2.2 Approach

Step 1. Transient queuing analysis



$$\mathbb{P}[W_i > t] = \frac{1}{2} (C_{a_i}^2 + C_{s_i}^2) e^{-(1-\rho_i) s_i \mu_i t}$$



Step 2. Flexible (2 - 8 hours) shifts

$$\begin{aligned} \min \quad & \sum_{d=\text{mon}}^{\text{fri}} \sum_{j=1}^n X_{dj} \\ \text{s. t.} \quad & \sum_{j=1}^n b_{jk} X_{dj} \geq a_{dk} \quad \forall d, k \end{aligned}$$

2.3 Results

- 3 real-life blood collection sites (S,M,XL)
- Staffing Delay (waiting times) \downarrow **0 - 40%** \downarrow **20 - 70%**

Brummelen, S.P.J. van, Kort, W.L.A.M. de, & Dijk, N.M. van (2015). Waiting time computation for blood collection sites. *Operations research for health care*, 7, 70-80.

3. Selective Donor Recruitment

3.1 Next of kin

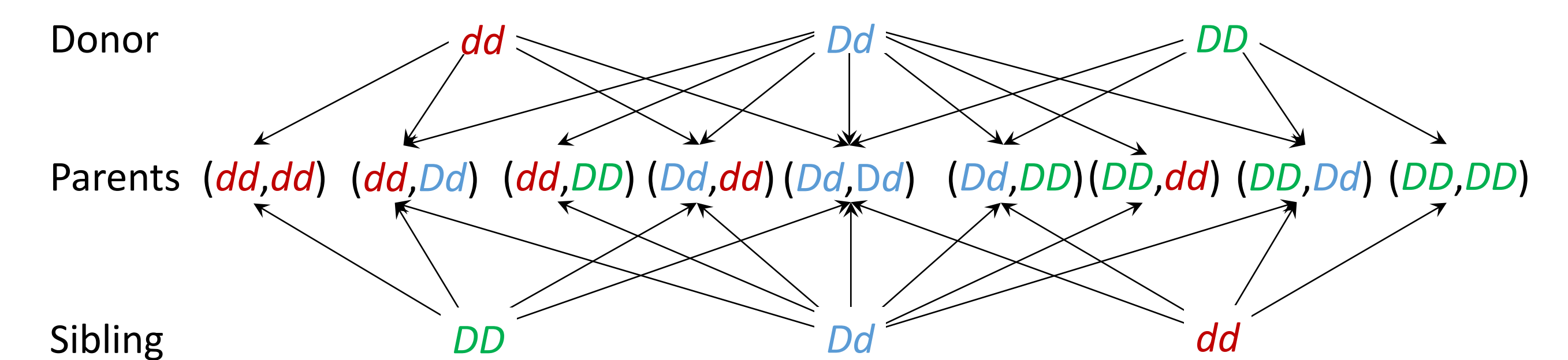
- Arbitrary population
- Donor relatives useful?
- Genotype distributions standardly unknown

Goal

- Effectiveness of selective recruitment (e.g. siblings, parents)

3.2 Approach

Step 1. Step-up-down



$$\mathbb{P}[\gamma_j | \gamma_i] = \sum_{\gamma_v, \gamma_w \in G} (\mathbb{P}[(\gamma_v, \gamma_w) | \gamma_i] \cdot \mathbb{P}[\gamma_j | (\gamma_v, \gamma_w)])$$

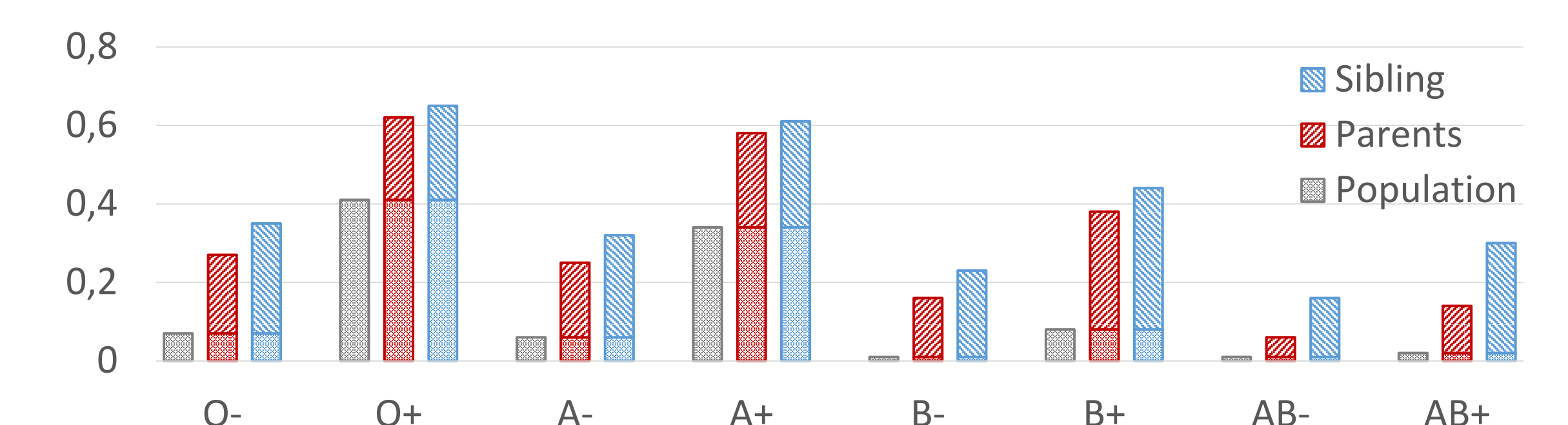
Step 2. Solving stochastic quadratic equation

x : genotype distribution

$$x_{\text{father}}^T P x_{\text{mother}} = x_{\text{child}} \Rightarrow x^T P x = x$$

3.3 Results

- Approach applicable for arbitrary blood groups ($>$ 300)



Sambeek, J.H.J. van, Dijk, N.M. van, Kort, W.L.A.M. de, Schonewille, H., & Janssen, M.P. (2018). Blood group probabilities by next of kin. *Probability in the Engineering and Informational Sciences*, 1-21.

Conclusion: The mathematical discipline of Operations Research (OR) offers concepts and techniques (tooling) to balance (and optimize) capacities and service per.